

A Continuum of Community Engagement & Implementation

How We Created the Plan

From April 28th through May 2nd, 2022, the residents of Casco were invited to participate in “Casco Planning Days,” an intensive, multi-day public planning and design event to develop a vision for the future of Casco.

LOCAL PLANNING COMMITTEE

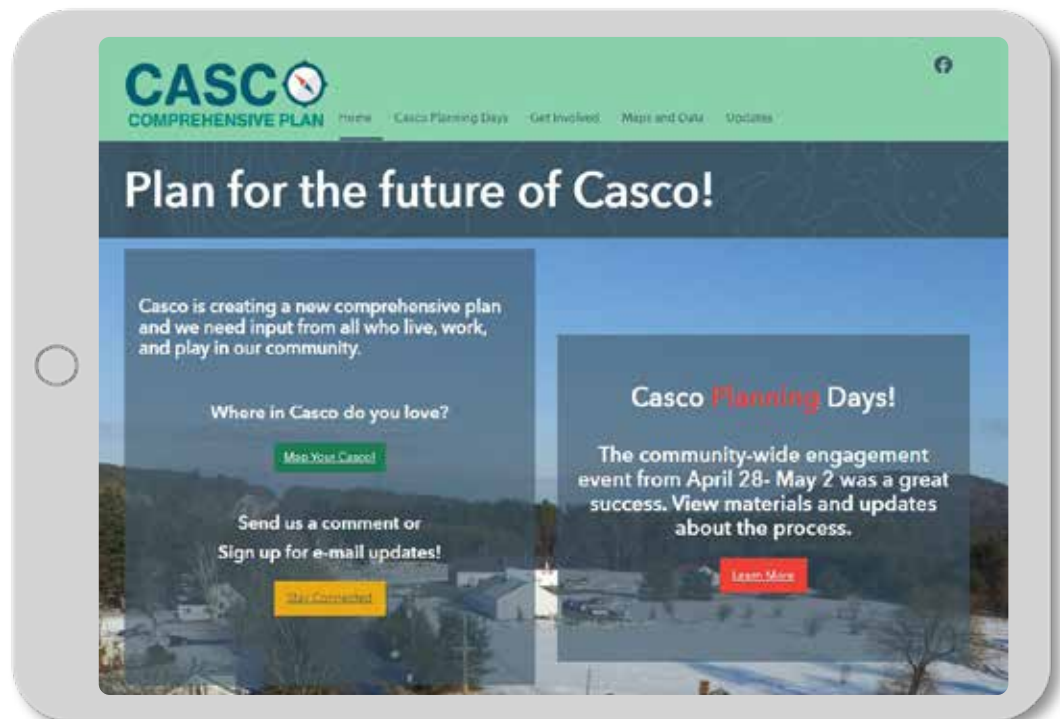
Gearing up for the Comprehensive Plan Update process, the Selectboard made a call to Casco residents for volunteers to serve on the Casco Comprehensive Plan Committee (hereafter referred to as “the committee”) which would represent a variety of neighborhoods and backgrounds. The committee was the driving force behind public outreach efforts for this plan,

working with the Greater Portland Council of Governments (GPCOG) early in the process to develop an outreach plan. Prior to launching into the process, the committee met for four months to learn about contemporary issues in planning, design, and regulatory frameworks.

SOCIAL & ONLINE MEDIA

The committee used personal social media accounts and the Town of Casco Facebook page to promote Casco Planning Days. Posts created by the committee were posted to the social media pages and in news blasts of multiple local clubs and organizations including Road Associations, the snowmobile and ATV clubs, Casco Public Library, Songo Locks School, Crooked River Elementary School, Parent Teacher Association, and Loon Echo Land Trust. The library and municipal departments such as Fire Rescue and

A special project website kept the community informed about the planning process, including upcoming events and ways to get involved. The website is archived here: <https://casco-gpcog.hub.arcgis.com/>



Parks and Recreation also posted on their Facebook pages.

The informational Hub Site created provides information about the entire Comprehensive Plan Update process with important topics including the schedule and details of Casco Planning Days, maps and data, and ways to get involved.

During Casco Planning Days, the team of GPCOG planners (hereafter referred to as “the team”) utilized a Miro Board where Casco residents unable to participate in-person could interact with the process. The Visual Preference Survey was available to participate in on the Comprehensive Plan Miro Board. Photos were also regularly posted of maps and materials in the studio as they were marked-up and commented on.

PRINT MEDIA

All printed materials were consistently branded with the Casco Comprehensive Plan logo and Casco Planning Days aesthetic to provide a cohesive identity to all things project-related. Postcards were handed out by committee members, town staff and the library, and given out to all school-age kids to take home. Postcards communicated the full schedule and location of Casco Planning Days and direction to the website for more information. Posters expanded from the postcard and lawn signs listing the time and place of the event were placed at popular places.



CASCO
COMPREHENSIVE PLAN

Casco is creating a new comprehensive plan, and we need YOUR input! Join us for focused discussions, presentations, events, and more. For more info, visit casco-gpcog.hub.arcgis.com or scan the QR code to the right.

Open Studio Every Day!
Bring your ideas | 9:00 am - 9:00 pm**THURSDAY**
Kick-Off & Hands-On Workshop: Getting Ready for Growth
Presentation, 6:00-8:30 pm**FRIDAY**
Recreation & Social Life
Special Topic Meeting, 11:30 am-12:30 pm
Getting Around: Roads & Mobility
Special Topic Meeting, 1:00-2:00 pm
Support Local Economy
Special Topic Meeting, 4:30-5:30 pm
Business Mixer
Networking, Beverages and Snacks, 5:30-6:30 pm**SATURDAY**
Woods, Waters, Trails & Open Spaces
Special Topic Meeting, 10:30-11:30 am
Sustainable Future
Special Topic Meeting, 12:00-1:00 pm
Swing Into Spring With The Library
Family Fun, 2:00-4:00 pm
Community Check-In
How are we doing so far?, 5:00-6:00 pm
Open Rec Center and Dessert Potluck
Sweets, Dodgeball and more, 6:00-7:00 pm**SUNDAY**
Selectboard Leadership Meeting
Meeting, 10:00-11:00 am**MONDAY**
Closing Session
Presentation, 6:00-8:00 pm

THE STUDIO

The pop-up design studio was used throughout Casco Planning Days. The Studio was housed in a meeting room in the Community Center courtesy of the Casco Parks and Recreation department. The team set up a fully-functioning office and design studio for the duration of the event, where the community was welcomed in for scheduled sessions and to drop by during open studio hours, 9am-9pm, to interact with the team and planning process on their own time. Following community workshops, special topic sessions, drop-ins, and other meetings, team members began to develop planning framework and illustrative plans that responded to community input.

Outside of the studio, the team conducted a Synoptic Survey of various buildings across Casco's villages. The survey tracked the existing pattern of development and design in Casco by measuring elements such as building height, setback, and shape. From the Survey the team determined where the design did not fit with the existing zoning of areas in order to suggest updated zoning and building standards that better fit the actual shape of Casco and guide future design.



KICK-OFF & SPECIAL TOPIC SESSIONS

The week-long public planning process kicked off at the pop-up studio in Casco Village with a presentation, hands-on workshop, and community goal-setting. Over 40 people attended Casco Planning Days Kick-Off on the first night of the week. Before the hands-on workshop, the team made an introductory presentation to the community. The presentation provided an overview of the project schedule and intentions, the existing conditions of Casco and its villages, and example strategies to control the pattern of development including building standards and zoning. The presentation also allowed the team to explain their own roles as listeners and interpreters, who would translate the community vision as expressed by the community themselves into the polished Comprehensive Plan for the town.

In the workshop that followed the opening presentation, participants were invited to mark up maps of Casco with places they loved, areas they would like to see improvements, and spaces they wanted protected. This generated conversation about housing, local businesses, access to trails, and safety of the roadways which began to inform the team about community priorities and guiding principles. At the end of the night, participants at each table shared their top big ideas expressed through the mapping activity to the whole group, highlighting for each other and the team the most critical aspirations and concerns people had for Casco.

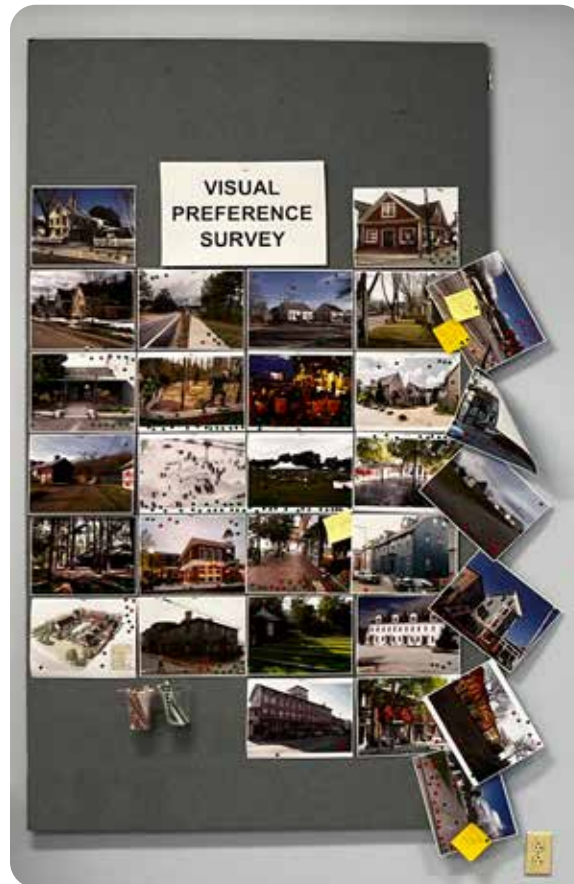


Over the next two days, community members met for special topic sessions in the studio to break down more specific concerns and priorities. Each special topic session attracted from four to 20 participants, providing a more intimate and deeper look at topics including recreation & social life, roads & mobility, local economy, woods, waters, trails, & open space, and creating a sustainable future. A business mixer at the end of the second day also created a space for local business owners and entrepreneurs to connect and share insights into what it is like to operate a business in Casco. The library hosted Swing Into Spring, a family fun event which included a story walk, face painting, and a local author visit on the Village Green.

VISUAL PREFERENCE SURVEY

The Visual Preference Survey was available both in-person on a wall in the studio and on the Casco Planning Days Miro Board for online participation. In the studio, the team set up over 50 photos of design, architecture, and landscaping ideas which may inspire the future development in Casco. Participants were asked to place green dots on photos they liked and wanted to see in Casco and red dots on photos they didn't like nor want to see in the town. Participants also placed comments explaining why they liked or did not like photos with sticky notes. On the Miro Board, participants

placed comments and dots virtually. The survey was successful in gathering preference feedback, most photos were covered in dots by the end of the week, which was useful for the team to identify what Casco residents would like to see in their town.



BIG IDEAS WALL

The Big Ideas Wall prompted residents of all ages to identify what they would like to see in the future for Casco. Participants were asked to write or draw their Big Ideas and post it on the wall.

The activity presented a creative forum for residents to express their wants and needs for the town. The team drafted the Big Ideas for the Plan directly based on the Big Ideas Wall, taking note of every comment. The wall stayed up throughout the week and people

interacted with it during drop-ins and before/after sessions and workshops.

INTERACTIVE MAP, SURVEY, & QUESTION CAMPAIGN

Launched before Casco Planning Days began, "Map My Casco" was an interactive crowdsourced mapping activity available on the project website. Participants were able to select a location on the map to make a comment on three topics: Places You Love, Small Fix, and Big Idea. Participants were welcome to make as many reports as they



desired and could leave additional feedback by “liking” and commenting on other people’s ideas.

Also on the project website, the Casco Planning Days Survey provided space for participants to answer questions about Casco today and what they would like to see in the future. Questions ranged from “What do you like best about Casco?” to “Does Casco need more housing?” to “What should happen at Pike’s Corner?” The final question was an open-ended call for any other comments or suggestions. The Question Campaign asked participants “What is your question about the future of Casco?” in order to glean what were resident’s general concerns, hopes, and potential direction of Casco in the coming years.

COMMUNITY PLANNING MID-POINT CHECK-IN

The mid-point check-in workshop rounded out the third day of the week. The team led participants around the room to view preliminary works products posted on the walls, talking through what had been discussed over the previous three days and how resident feedback had already been incorporated into maps and materials. This included a draft summary of the Big Ideas, important road safety

measures, suggestions for defining the villages, and a preliminary sketch of Pike’s Corner. After the presentation, participants were invited to continue to add comments to materials and reflect on them with team members to further refine new ideas. The feedback from the mid-point check-in helped inform the subsequent drawings and maps which would be presented in the final wrap-up session.

CLOSING SESSION

On Monday, the last day of Casco Planning Days, the team worked hard to finish synthesizing ideas and polish maps, renderings, and Big Ideas produced from community feedback throughout sessions and drop-ins. The results were presented to the community in the closing session after the closing presentation which provided possible actions and designs based on the Visual Preference Survey, comments, and community member discussions with the team. Following the presentation, attendees were welcomed once again to mark up materials by way of dots and sticky notes for the final feedback of Planning Days. The evening and process concluded in high spirits as many residents expressed their excitement at the potential they could see in Casco’s future.



PLAN REVIEW PROCESS

After Casco Planning Days, the Committee worked with the Team for nearly 12 months to develop the first draft of the Plan. It was presented in mid-March of 2023 when about 50 people attended an “unveiling/open house” at the Casco Community Center. All of the major parts of the plan, including summaries of where Casco has come from and where we are now (History/ Villages), Emerging Places (Renderings of 302 Corridor, Pikes Corner, Watkins Flats), as well as

the Big Ideas and Strategies were presented. The draft was available for public review on the town’s website (pdf download) and hardcopies were placed at various municipal locations around town; comments were submitted via email or hardcopy. The committee gathered the public comments and reviewed them, making some minor edits. A second Draft Plan was released prior to a moderated Q&A Roundtable discussion (~20 people attended) and a Select Board/Planning Board Public Hearing (30-40 people attended),



both held in mid-May. In June, there was a joint workshop between the Committee and the Selectboard. In addition to these targeted public events, the committee held dozens of open-door meetings at the community center, processing comments and performing page-by-page document review for edits and clarity. Throughout this time, the Selectboard offered their support and encouragement — indicating they believed the Draft Plan represented the needs and desires of the community, based on Casco Planning Days

and public comment. They suggested softened wording in places to ensure the townspeople understand the intention of the plan — advice the committee took very seriously. This period of writing, review, collection and processing of comments, rewrite and subsequent review has taken hundreds of hours and involved dozens of people.

Financing the Plan: A Capital Investment Strategy

The data chapter, “Fiscal Capacity and Capital Investment Plan”, identifies how the town has funded and anticipates funding of future capital investment needs.

The data chapter, “Public Facilities and Services” calls out needs to fund the following:

- Maintenance of deteriorating cemeteries.
- A more secure gate for Public Works’ sand and salt shed.
- Creating space for the Public Works Department currently housed in the fire station.
- Expanding fire facilities and purchasing a ladder truck.

Further, the Big Ideas section of this plan identifies a wide array of both facilities improvements and

The town’s leadership and staff are committed to continuing an **open budgetary process and dialogue with the community** to carefully plan for and consider how money is spent in Casco.

programmatic activities that may require staffing support to accomplish. While staffing is not a capital investment, it is something the town will consider as part of its annual budgeting process. Needs identified in the Public Facilities and Services chapter and Big Ideas section include:

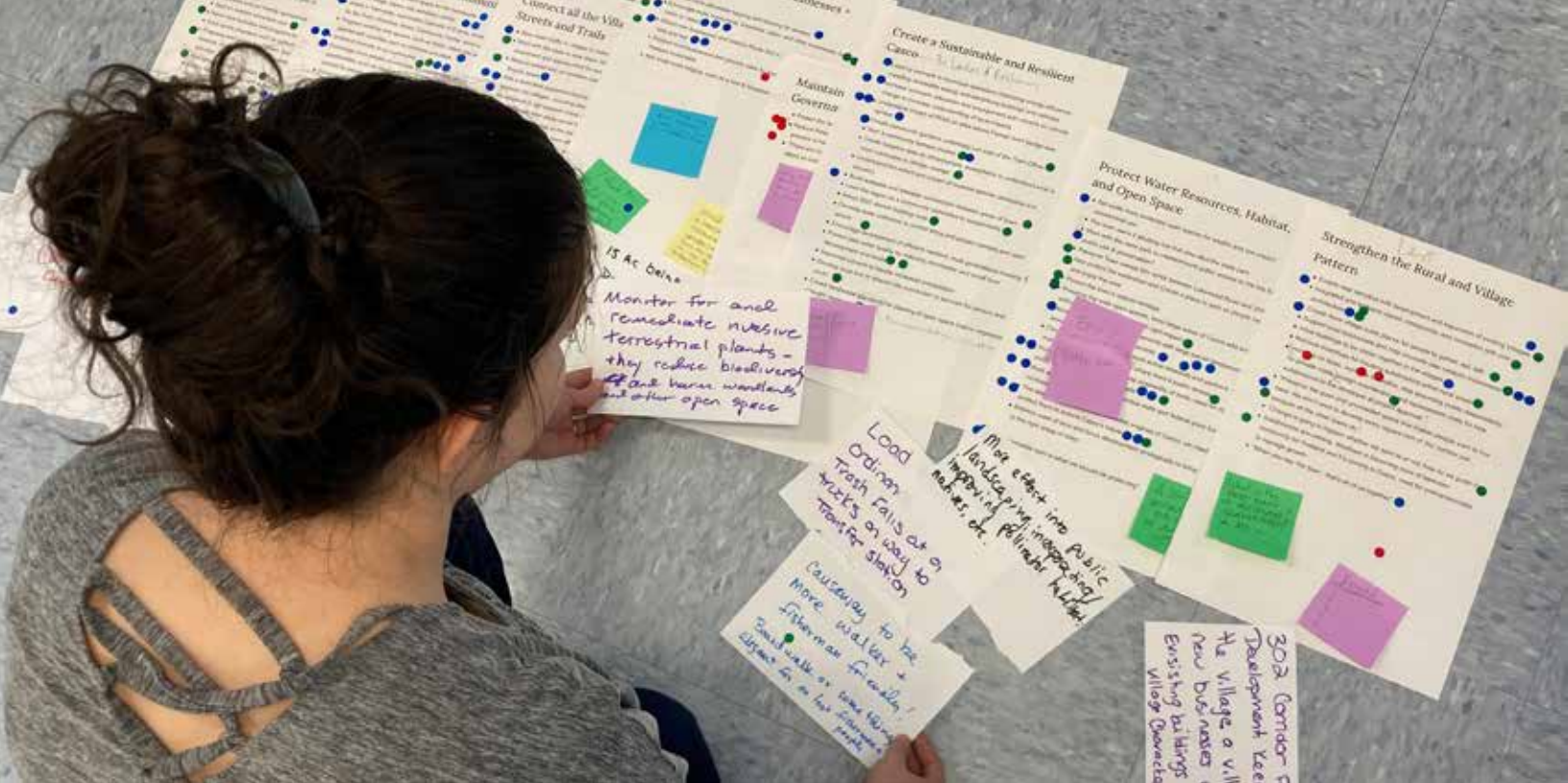
- Expanding public works staff and taking over private contracts for public works services.
- Expanding administrative staff in the Town Office in the busier summer months.
- Expanding emergency response staff.

In the approximate 10 year lifecycle of this plan, the following investments (table on next page) are prioritized along with (very rough) cost estimates. It is understood that, at the time of writing of this plan, we are in a post COVID-19 period of inflation, building supply costs and labor costs are high, as are labor shortages. At the same time, interest rates and fuel are double that of just two years ago. Municipal projects across the state have been suspended due to misaligned estimated costs versus actual costs, and staff shortages. The economic outlook is unclear, recovery period is unknown.

With that said, while we are identifying priorities we are by no means committing that any of the capital investments will come forward at the estimated cost or within the estimated timeframe – or at all. The town’s leadership and staff are committed to continuing an open budgetary process and dialogue with the community to carefully plan for and consider how money is spent in Casco.

ANTICIPATED CAPITAL INVESTMENTS

WHAT	HOW MUCH	PRIORITY	GROWTH RELATED INVESTMENT	FUNDING SOURCE
Municipal + Land Use Policy, Zoning	\$75K (year 1) \$50K (year 2) \$25K (year 3)	High	No	Municipal Budget
Community Development, Development Readiness + Special Studies	\$50K (year 1) \$50K (year 2) \$50K (year 3)	High	No	Grants/ Municipal Budget
Trail Improvements; Expanded Access, Accessibility, Signage	\$250K	Medium	No	Grants/ Municipal Budget
Street Safety + Road Infrastructure Improvements	\$750K - \$1M annually	High	Yes	Municipal Budget
New Municipal Government Meeting Area	\$250K	High	No	Municipal Budget
Expanded Communications + Engagement	\$15K/yr	High	No	Grants/ Municipal Budget
Community Bus	\$123K	Medium	No	Grants/ Municipal Budget
Emergency Communications System Improvements	\$250K	High	No	Grants/ Municipal Budget
Land Acquisition for Open Space + Trails	\$3M	High	No	Grants/ Bond/ Philanthropic
Cemetery Maintenance	\$10K-\$20K annually	High	No	Municipal Budget
Public Works Facility Improvements	\$3M	Medium	No	Bond
Expanded EMS/Fire Facilities	\$6M	Medium	No	Bond
Resiliency Program + Water Quality/Environmental Monitoring	\$50K (year 1) \$50K (year 2) \$20K (annually)	High	No	Grants/ Municipal Budget
Ladder Truck*	\$1.5M*	Medium	No	<i>*This expenditure would be a shared regional cost</i>



Implementing the Plan

In anticipation of plan adoption at Town meeting, the Selectboard should put out a call for volunteers to join an “Implementation Committee.”

The Board should prepare to appoint a team of dedicated leaders who will champion the plan and take on coordination and oversight of implementation efforts. The Selectboard may consider appointing a committee composed of one representative from each of the other town committees and organizations to optimize local coordination and communication of efforts. Members of the committee who shepherded the plan's creation should be first considered.

It is incredibly important that the Implementation Committee understands the robust public process that led to the creation of the Comprehensive Plan, and that their true responsibility is to move

its visions and goals forward, not re-evaluate overall plan contents and divert from the plan's vision. Championing the plan is the Committee's first role, carrying out the plan is the Committee's first responsibility.

Because Casco is a small town powered by volunteers, the Implementation Committee will likely become more than coordinators. The Committee should be prepared to work collaboratively with staff on special initiatives, engage in the budgeting process, and work with the Planning Board to make sure priority zoning amendments called out by this plan are moving forward. Further, the committee's role should include regular, ongoing communications and platforms for discussion with the community about plan progress. The plan was created with many hands and voices, and its implementation will need just as many people pulling in the same direction to implement it.

The Role of the Selectboard, in summary:

- Bring forward the plan for adoption at Town Meeting
- Appoint an Implementation Committee and define committee roles
- Bring forward any subsequent zoning or land use policy-related recommendations
- Coordinate with staff and committee to fund additional plans and studies
- Consider budgeting for capital investments in the Capital Improvement Plan (CIP) process
- Consider budgeting for any staffing and programmatic changes in the annual budget
- Coordination with county and state agencies and/or utility service providers, as needed to maintain and upgrade infrastructure and services.
- Annually review the progress of the committee and co-host a plan celebration and open house!

The Role of the Implementation Committee, in summary:

- Implement the plan
- Set an annual work plan and base that plan on the implementation matrix
- Bring forward requests for fiscal or staffing support to leadership
- Coordinate with staff and stakeholders, so all parties understand what parts of the plan they are responsible for implementing
- Hold quarterly check ins with the Selectboard to discuss progress and identify any issues/ opportunities
- Prepare an annual report of progress
- Co-host an annual plan celebration and open house with the Selectboard.



Demonstration Projects to Test ideas

Implementation efforts for this plan are already underway! Casco's leadership met on the second last day of the public design week to discuss "low hanging fruit": what the town could do right now to begin responding to the wishes of the community. The first initiative was to engage a bicycle and pedestrian facilities expert, Jim Tassé, to help design and install a village gateways treatment and safe walking zone on Route 121 in Casco Village. This installation was designed in partnership with the Maine DOT and begins to tackle one of the biggest priorities of the community — making streets safer for everybody.

5 EARLY ACTION STEPS TO TAKE NOW!

1 Start A Connect Casco Action Group

The Big Idea, “Activities for All” identifies a number of ways to boost togetherness. A few low cost, quick to implement strategies include: “Form a volunteer programming group to support the Community Center existing programming and expand future opportunities.” and, “Enhance event communications with a searchable town-wide calendar of events.” An action-oriented group could kickstart both of these initiatives and more, expanding communications through newsletters, direct email blasts, posters, and via social media channels.

2 Fund Zoning Repair Work

At minimum, the town should adopt protections for the rural area by way of the farm compounds zoning tool, assign portions of Route 302 as a Special District to encourage higher quality, more compact redevelopment, and adopt building types and standards to control size, scale, and aesthetics of development in the Village and Commercial Districts. New zoning will allow some villages to expand while maintaining a rural, small town sense of place.

3 Engage the MaineDOT in a Village Partnership Initiative

The State’s new funding program provides an opportunity to work in partnership with the Maine DOT to plan for street improvements in villages and main streets. Casco may be able to make a strong case for creation of a slower section of Route 302 to

focus economic development and housing opportunities on this priority corridor. This program helps to move communities closer to funding for shovel-ready projects. Current and ongoing efforts by the town to document speed in the villages will help to support the case for slower, safer streets.

4 Pursue a Community Action Grant

This new state funding source through the Community Resilience Partnership could help the Town of Casco address a number of different strategies identified in the big idea, “Be Leaders of Sustainability.” Funding can also be used to amend zoning to create walkable, mixed use village centers that will support new housing.

5 Implement Slow Streets Safety Tests

Continue to work with stakeholders to install low-cost, temporary to more permanent treatments in places identified on the “Streets Safety” map. The purpose of the installations should be to test out ideas in anticipation of making more permanent temporary improvements that can remain year-long. Some areas may see longer term reconstruction. The Town should continue to liaise with Greater Portland Council of Governments staff to make sure any/all possible funding sources (regional, state, and federal) are available to the town to make safety improvements.

Evaluating and Updating the Plan

Building upon the narrative provided above, through ongoing evaluation this plan may be updated from time to time to reflect changes in the community, the region, and the state. The plan is kinetic and should not be treated as a snapshot in time.

Much of the data in the inventory and analysis section is static - it is a snapshot, and it may change. Through annual community check in's, any significant changes in trends, market, circumstance and community values and priorities should be discussed. If leadership finds discrepancies, the community should decide if and when an update to the plan is necessary.

Annually, the Plan Implementation Committee should review progress, and report out its findings at a community open house. This open house can do five main things:

1. Share progress and celebrate the successes.
2. Outline priorities for the coming year, including any initiatives that may require funding or community support at town meeting.
3. Recruit additional volunteer support where it is needed.
4. Keep the community connected to the plan and the process of implementation open and transparent.
5. Facilitate an open-ended discussion about any one or number of issues or topics that the community feels leadership and the Committee needs to focus on.



As required by the State, after 5 years the Plan Implementation Committee should evaluate the following, at minimum:

- A. The degree to which future land use plan strategies have been implemented;
- B. Percent of municipal growth-related capital investments in growth areas;
- C. Location and amount of new development in relation to community's designated growth areas; and,
- D. Amount of critical natural resource, critical rural, and critical waterfront areas protected through acquisition, easements, or other measures.



Implementation Matrix

The plan implementation matrix provides an organizational framework for the implementation of each project, policy or initiative identified in the Comprehensive Plan. The matrix can be used to organize efforts by the Implementation Committee, staff and stakeholders. Each strategy identified in the document is listed in the matrix along with reference to whether the item is zoning related, the anticipated timeframe for completion, the responsible party for implementation, and level of priority,

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
Amend the Village District	X	Short	IC / PB	High
Maintain the Manufactured Housing Park District (MHP)		<i>No action required</i>		
Amend the Residential District	X	Short	IC / PB	High
Adopt Special Districts	X	Short	IC / PB	High
Adopt building standards and preapproved building types	X	Short	IC / PB	Med
Consider adopting a Pocket Neighborhood Standard for the villages	X	Mid	IC / PB	Med
Consider adopting rural place types	X	Short	IC / PB	High
Consider adopting a small compound rural place type	X	Short	IC / PB	High
Consider adopting a large compound rural place type	X	Short	IC / PB	High
Consider amending parking standards	X	Short	IC / PB	High
Consider adopting civic space standard	X	Mid	PB	Med
Consider repealing Planned Residential Development (PRD)	X	Mid	PB	Med
Consider adopting neighborhood design standards	X	Short	IC / PB	High

CEO Code Enforcement Office

DPW Director of Public Works

FC Fire Chief

FM Facilities Manager

IC Implementation Committee

OSC Open Space Commission

PB Planning Board

RD Recreation Director

SB Select Board

TM Town Manager

1. Protect Woods, Waters, & Open Space

DEVELOP A REFINED TRAIL NETWORK

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Build relationships with large parcel landowners and the state park to secure long-term, generational access and preservation to key trail linkages and connections, with the consideration of working towards establishing formal agreements.		Ongoing	SB	High
02 / Update zoning to clearly articulate when trail corridors should be preserved or added as private development occurs.	X	Short	PB	High
03 / Create an open space and trails connectivity map to identify important trail corridors and connections for future private development.		Short	OSC	High
04 / Consult with interested parties to solidify use and easement agreements with private landowners.		Ongoing	OSC	High
05 / Seek private and public funding to expand the number of trails and pedestrian/bicycle paths.		Ongoing	OSC	High
06 / Prioritize funding for sidewalk and bicycle network expansions.		Ongoing	SB	Med
07 / Continue to work regionally with surrounding communities and organizations to extend regional trails.		Ongoing	OSC	High
08 / Encourage the Open Space Commission to expand its relationships with external partners and private landowners.		Ongoing	OSC	High

CEO Code Enforcement Office / **DPW** Director of Public Works / **FC** Fire Chief / **FM** Facilities Manager / **IC** Implementation Committee / **OSC** Open Space Commission / **PB** Planning Board / **RD** Recreation Director / **SB** Select Board / **TM** Town Manager

ENHANCE GENERATIONAL ACCESS TO TRAILS & WATERWAYS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Create trails and water access points that are ability-inclusive and accessible by means other than car.		Mid	OSC / RD	High
02 / Install low-cost, low-impact signage along trails and water access points to aid in navigation and private property use.		Mid	OSC / RD	Med
03 / Seek private and public funding to expand the number of access points to natural resources and water access.		Ongoing	OSC	High
04 / Improve public awareness and knowledge of the trails by expanding volunteer opportunities and creating trail, water access, and outdoor recreation maps and informational materials.		Mid	SB	Med
05 / Develop relationships with private landowners and provide ongoing stewardship assistance to ensure continued access to trails.		Ongoing	OSC	High
06 / Work with local and regional organizations to offer four-season, nature-based activities and programming for people of all ages and abilities.		Short	RD	Med
07 / Enter into agreements with private landowners to formalize trail and water access points.		Ongoing	OSC	High

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1. Protect Woods, Waters, & Open Space

KEEP LARGE AREAS OF CASCO WILD & UNTOUCHED

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Work with the local land trusts to pursue state and federal grant funding to increase land conservation.		Mid	SB	High
02 / Protect the town's natural heritage by acquiring and preserving private, open, underutilized land for wildlife and low-impact recreational use.		Mid	SB	High
03 / Use the Open Space Fund as a strategy to purchase open space and protect important natural resources and land conservation in Casco.		Short	OSC / SB	High
04 / Plant wild and native meadow seeds along Crooked River School.		Mid	OSC	Med
05 / Update the zoning code to require developers building appropriate scale projects within the rural districts to protect high quality open space.	X	Short	IC / PB	High
06 / Create connections between conserved lands for increased wildlife corridors and trails.		Ongoing	OSC	High

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PRESERVE LAKES, PONDS, AND WATERWAYS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Continue to work with local organizations to actively monitor the health of the lakes and ponds.		Ongoing	SB	High
02 / Consider limiting or halting commercial water extraction to protect long-term viability of water resources.		Mid	SB	High
03 / Educate residents on shoreline management best practices, invasive species, and the importance of water quality.		Short	SB	High
04 / Partner with neighboring communities and regional pond associations to monitor, protect, and improve water quality in the region's watershed.		Short	SB	High

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1. Protect Woods, Waters, & Open Space

PROTECT FARMS AND WORKING LANDS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Update the zoning code to protect high quality open space within the rural districts.	X	Mid	PB	High
02 / Work regionally to develop marketing materials to showcase outdoor amenities, farms, and local food sources unique to Casco.		Mid	SB	Med
03 / Encourage working farms and forests to participate in the Farmland and Tree Growth Tax Program.		Mid	OSC	High
04 / Work with the Maine Farmland Trust, the Department of Agriculture, and other organizations to attract and support farmers and agricultural- based businesses.		Short	OSC	High
05 / Develop a solar ordinance that protects farmland, forests, and working lands	X	Short	PB	High

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PROTECT HISTORIC AND ARCHAEOLOGICAL RESOURCES

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Complete a survey of historic properties and archaeological sites.		Mid	SB	Med
02 / Identify properties that may be nominated to the National Register for historic places.		Mid	SB	Med

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2. Support Diversity & Multigenerational Community Life

CREATE MULTI-GENERATIONAL SPACES

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Improve infrastructure of parks and outdoor community gathering spaces to include utilities such as water and electricity to increase functionality.		Mid	RD	High
02 / Address transportation issues to get children and seniors to programs by purchasing a town bus or partnering with the school district, transit agencies, or private organizations.		Short	RD	High
03 / Create a shared artist workspace in a village district.		Mid	SB	Med
04 / Create a long-term future cemetery for Casco residents.		Mid	SB	High

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IMPROVE COMMUNITY CONNECTIONS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Improve cell coverage in the villages.		Mid	SB	High
02 / Boost communication of volunteer needs and opportunities to sustain increased sociability.		Short	TM	High
03 / Create a volunteer calendar or online sign-up platform to advertise volunteer opportunities, time commitments, and schedule.		Short	TM	High
04 / Start a mentorship program to match people with skills with people who want to learn new skills.		Mid	RD	Med
05 / Organize a “creating community” event - speed dating style opportunity to get to know your neighbors.		Mid	RD	Low
06 / Create a resident welcome package or page on the town website to easily inform people about town committees, how to get involved, and importance of town participation.		Short	TM	High

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2. Support Diversity & Multigenerational Community Life

EMBRACE DIVERSITY IN THE COMMUNITY

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Assess how ordinances and town policies affect the diversity of the town.	X	Short	SB	High
02 / Encourage diversity on committees and boards to ensure that decision-making entities reflect all interests in the community.	X	Short	SB	High

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ENCOURAGE HOUSING DIVERSITY TO ACCOMMODATE A RANGE OF FAMILY SIZES AND LIVING ARRANGEMENTS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Update the zoning code to enable greater density and diverse housing choices within the 5-minute walk areas identified on the Connectivity Map.	X	Short	IC / PB	High
02 / Update the zoning code to regulate building types by zoning district to ensure new buildings and projects complement the scale and sense of place in each of the villages, and a range of unit sizes are permitted. Provide a more stringent set of development standards to control building form, scale, components, placement, materials and associated site improvements throughout town.	X	Short	IC / PB	High
03 / Update the zoning code to allow building groups such as pocket neighborhoods in villages, and connected farms, small and large compounds, and hamlets in the rural areas.	X	Short	IC / PB	High
04 / Review all municipal codes and procedures to remove barriers to small-scale development and the construction of affordable building types.	X	Short	IC / PB	High
05 / Create a multi-generational neighborhood plan for the Crooked River School area.		Mid	IC / SB	Med
06 / Consider zoning tools to support an agricultural neighborhood district with limited commercial activities at Watkins Flats.	X	Short	IC / PB	High

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ENCOURAGE HOUSING DIVERSITY TO ACCOMMODATE A RANGE OF FAMILY SIZES AND LIVING ARRANGEMENTS (CONT.)

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
07 / Work with landowners to create a neighborhood master plan for the rehabilitation of the mobile home park.		Long	SB	High
08 / Update the zoning code to remove parking minimums within the growth areas, allowing the free market to determine parking needs. Add controls that require new parking to be located behind buildings.	X	Short	IC / PB	High
09 / Expedite permitting for construction of affordable housing units in growth areas envisioned as dense, walkable, mixed-use neighborhoods.		Mid	SB	High
10 / Create an affordable housing fund. Fund it, for example, with a percentage-based land transfer tax.		Long	SB	Med
11 / Allow large homes to be shared by multiple people not living in family, but that share cooking facilities, gathering spaces and other supportive amenities.	X	Short	IC / PB	High
12 / Amend ordinance to comply with LD 2003.	X	Short	IC / PB	High

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SLOW TOWN TRAFFIC TO MAKE STREETS SAFER

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Work with the state to slow down areas of the town to support additional village investment and opportunities for economic growth.		Mid	SB	High
02 / Work with the state for greater town control over posted speed limits and initiate discussions for changing the way speed limits are set to improve safety.		Short	PB	High
03 / Adopt a Vision Zero plan to eliminate traffic fatalities.	X	Short	SB	High
04 / Adopt a Complete Streets policy that considers the safety and accessibility of all roads for all users. Prioritize pedestrian, or multi-modal-first approach for all transportation projects and programs, from scoping to maintenance.	X	Short	SB	High
05 / Adopt a resolution that establishes a reduced speed within Casco's more densely populated areas.	X	Mid	SB	High
06 / Add bike signage to improve visibility and safety of bicyclists.		Short	DPW	High
07 / Continue to direct funding to pilot temporary, test measures such as lane width reductions, advisory bike lanes, and other techniques to slow traffic on local neighborhood streets.		Short	SB	High
08 / Ensure upkeep of existing streets before making new streets.		Ongoing	SB	High

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3. Connect the Villages with Safe Streets & Trails

IMPROVE ROAD GEOMETRY

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Work with MaineDOT to evaluate where adjustments can be made to road geometry to reduce speeding and increase safety, including the full lengths of Rt 302 and Rt 11.		Mid	SB / TM	High
02 / Work with MaineDOT to create purposeful areas along Rt 302 where vehicle speeds can be reduced to support local economic development, climate resiliency and livability goals.		Mid	SB	High
03 / Create a gateway treatment and re-allocate lane space on Rt 11 near Crooked River School to support increased walking and bicycling to school for neighborhood students.		Short	DPW	High

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SUPPORT EXISTING LOCAL BUSINESSES

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Review existing ordinances to ensure businesses can operate as needed within the village centers.	X	Short	PB / IC	High
02 / Create an economic development committee or businesses association to enhance communications between the business community and town staff.		Mid	SB	Med
03 / Enhance connections between local businesses such as farm to table restaurants.		Mid	SB	Med
04 / Explore costs and funding mechanisms for bringing utilities into town.		Mid	SB / TM	Med
05 / Prioritize streets that are safe, interesting, and comfortable for walking.		Short	SB	High

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4. Attract Local Businesses and Entrepreneurs

ATTRACT A DYNAMIC WORKFORCE

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Support the organization of professional groups to hold networking and community building events.		Mid	RD	Med
02 / Work with the library to encourage private sector partnerships to host professional enrichment and skills building workshops.		Mid	RD	Med
03 / Create a town-wide directory of home-based and local businesses.		Short	SB	High
04 / Update zoning to allow for higher density development to create more walkable destinations and more diverse housing choices.	X	Short	PB	High

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RECRUIT NEW LOCAL AND NON-FRANCHISE BUSINESSES

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Update zoning to ensure new commercial development has a village look and feel.	X	Short	IC / PB	High
02 / Update zoning to allow restaurants or small-scale lodging, such as a bed and breakfast, in the villages and to specify form.	X	Short	IC / PB	High
03 / Find more places to have commercial zoning and zones that keep the right type of businesses in designated areas.	X	Mid	IC / PB	High
04 / Consider buying buildings when available and rent them to new businesses.		Ongoing	SB	Med

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5. Maintain Fiscal Stability & Accessible Government

FIND MORE WAYS TO INCLUDE RESIDENTS IN THE TOWN PROCESS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Continue to use an open, transparent, and participatory process.		Ongoing	SB	High
02 / Adopt a policy to hold facilitated public workshops when complex problems arise that require broad community commitment.		Short	SB	High
03 / Include funding in the budget for meetings between Town Hall and the community.		Mid	SB	Med
04 / Increase volunteerism and community participation to improve the capacity and capability of committees.		Mid	SB	Med
05 / Test alternative committee meeting times and days to make it easier to volunteer.		Short	Various	High
06 / Develop a strategy or partnership to make child-care available for all public meetings to promote involvement.		Short	SB	High

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IMPROVE COMMUNICATIONS ON TOWN HAPPENINGS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Consider forming a volunteer communications committee or including funding in the budget for a part-time communications staff member.		Short	TM / SB	High
02 / Launch a community newsletter.		Short	TM	High
03 / Keep the Town's website and Facebook pages up to date with current content and promote activities based in the community.		Ongoing	TM	High
04 / Continue to work with the community to build shared communication goals to reach a diverse audience.		Ongoing	SB	High
05 / Encourage more people to volunteer by coordinating and promoting opportunities, such as road clean-ups or community groups to knit for people in need.		Ongoing	SB	High
06 / Annually, hold a community celebration to acknowledge the work of volunteers.		Ongoing	SB	High
07 / Create an outreach campaign to promote Casco outside of the town beyond just Casco Days.		Mid	SB	High

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5. Maintain Fiscal Stability & Accessible Government

PROVIDE SUPPORT TO RESIDENTS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Find ways to support people in keeping their homes well-kept such as matching funds for installing solar, or community house-repair funds.		Mid	SB	Med
02 / Explore ways to bring Town Hall services directly to neighborhoods.		Mid	SB	Med
03 / Add leadership incentives to attract a diverse selection of volunteers for town boards and committees.		Short	SB	High
04 / Consider job sharing to attract highly skilled talent to the town.		Ongoing	Various	Med

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BUILD MECHANISMS FOR FUNDING

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Include funding in the budget for a part-time staff person to support the Town Manager and Code Enforcement with town planning and economic development.		Short	SB / PB / IC	High
02 / Continue to use an open and participatory budgeting process.		Ongoing	SB	High
03 / Evaluate if new job structures or changes to workplace culture should occur to attract new talent to government services.		Short	SB	Med
04 / Fund staff professional development to improve budgeting and town operations for long term capital improvements.		Short	SB	High

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DEVELOP INVENTORIES AND BASELINE DATA

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Conduct a greenhouse gas inventory, vulnerability assessment, and/or climate action plan to understand the infrastructure, ecosystems, and people most vulnerable to climate change.		Mid	SB	Med
02 / Complete an inventory of all invasive species in the town and set up an invasive species management plan.		Mid	SB	Med
03 / Incorporate climate data into new or updated town plans.		Mid	SB	Med

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TM Town Manager

ENHANCE COMMUNICATION AND EDUCATIONAL PROGRAMMING ON THE ENVIRONMENT AND SUSTAINABILITY

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Update communication strategies to distribute informational materials more easily, including keeping the town website up-to-date and possible town newsletter.		Short	SB / TM	High
02 / Consider creation of a new resident welcome package that provides an overview on property care, volunteer committees and opportunities, importance of sustainability, and/or ongoing projects.		Short	SB / TM	High
03 / Use the Community Center to host environmental programs for kids and adults.		Ongoing	RD	Med
04 / Partner with the school district, Lakes Environmental Association, and other organizations to bring sustainability focused education to the kids.		Mid	OSC / RD	Med
05 / Include funding for sustainable education and outreach in future budgets.		Short	SB	High
06 / Facilitate educational workshops to teach residents on composting, recycling, emissions reductions, green infrastructure, and sustainable actions.		Ongoing	RD	High

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ENHANCE COMMUNICATION AND EDUCATIONAL PROGRAMMING ON THE ENVIRONMENT AND SUSTAINABILITY (CONT.)

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
07 / Educate residents and businesses on point-source pollution, and the importance of groundwater and surface water protection.		Mid	OSC	Med
08 / Partner with organizations, such as Maine Lakes, communicate on the importance of water quality and environmentally safe practices. This might take the form of participating in the LakeSmart programming from Maine Lakes.		Ongoing	OSC	High

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BOOST THE RESILIENCY OF PEOPLE

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Encourage aging in place through development of efficient, resilient, multi-generational housing.	X	Mid	SB	Med
02 / Develop affordable housing, both for rent and to purchase, to support and promote working-class living in Casco.		Mid	Various	High
03 / Create an outreach program to connect with underserved and historically underrepresented residents of Casco.		Mid	SB	High
04 / Establish multi-generational social connections to bring the community together.		Short	RD	Med
05 / Develop a local bus or shared ride connection to services for seniors and youth.		Short	RD	Med
06 / Partner with local organizations, such as the Wild Seed Project or WindowDressers, to offer local workshops on energy efficiency and implement sustainability projects.		Short	OSC / RD	Med
07 / Develop an emergency response communication system that relays information to residents but also ensures emergency vehicles have sufficient access to all areas of town.		Mid	FC / TM	High

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6. Be Leaders of Resiliency

ENSURE EFFICIENT AND DURABLE TOWN INFRASTRUCTURE

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Improve the energy efficiency of municipal operations by installing renewable energy, electrifying buildings, and switching to electric vehicles.		Long	SB	Med
02 / Create incentives or ordinances to increase green infrastructure and improve energy efficiency in new commercial and residential developments.	X	Mid	PB	Med
03 / Work with regional organizations to build local awareness for the social, environmental, and economic benefits of green infrastructure.		Mid	PB	Med
04 / Consider adopting the building stretch code.	X	Mid	PB	Med
05 / Take climate data into consideration when updating plans, policies or ordinances. This could include taking increased precipitation into account when updating culvert sizing.	X	Ongoing	Various	High
06 / Update zoning codes to align with flooding projections.	X	Mid	PB	High
07 / Continue to plan for and fund road infrastructure improvement projects.		Ongoing	DPW / TM / SB	High

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PROTECT THE NATURAL ECOSYSTEMS

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Protect water quality by reducing stormwater and runoff from development, roads, agriculture, and fertilized lawns.		Ongoing	DPW	High
02 / Explore ways to expand monitoring of Casco's surface water quality to maintain healthy lakes.		Short	OSC	High
03 / Create environmentally safe landscape standards for planting of open space (native vegetation, pollinator habitat, drought resistance) and lawn care maintenance.		Short	OSC	High
04 / Understand the extent of invasive species (terrestrial and aquatic) and work to monitor and remediate impacted areas.		Mid	OSC	High
05 / Assess the impact of PFAS on sites where town sludge was formerly spread.		Short	SB	High
06 / Explore public and private partnerships to increase recycling and composting.		Long	SB	Med
07 / Review current zoning regulations to ensure goals and objectives are being met.	X	Mid	PB	Med

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6. Be Leaders of Resiliency

SHIFT TO RENEWABLE ENERGY

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Create a solar ordinance to balance sustainability with the preservation of agriculture, forested lands and open space.	X	Short	PB	High
02 / Install renewable energy projects (solar, wind, geothermal, anaerobic digestion, etc.) on municipal buildings and properties.		Long	SB	High
03 / Work with private EV installers to consider incentives for businesses to install charging stations for EVs.		Mid	SB	High
04 / Encourage electric vehicle usage and expand available charging stations in high-use public areas.		Mid	SB	High
05 / Promote awareness and use of Efficiency Maine.		Short	SB	High

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REDUCE VEHICLE MILES TRAVELED

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Adopt a Complete Streets policy.	X	Short	SB	High
02 / Prioritize funding for expanding the bicycle and pedestrian network.		Ongoing	SB	High
03 / Continue discussions with transit providers to connect Casco to regional destinations.		Ongoing	SB	High
04 / Work with transit providers to develop an intra-town transit service.		Long	SB	Med
05 / Work with local organizations to coordinate and provide a range of transportation services for the needs of the aging populations and youth.		Mid	SB / RD	High
06 / Consider partnering with regional organizations to provide incentives for ride sharing.		Mid	SB / RD	High

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INCREASE INNOVATIVE PROGRAMMING

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Budget for additional staff position to assist town-wide activity programs.		Mid	RD	High
02 / Form a volunteer programming group to support the Community Center existing programming and expand future opportunities.		Short	RD	Med
03 / Support increased funding for the library to provide additional multi-generational activities.		Short	SB	High
04 / Enhance event communications with a searchable town-wide calendar of events.		Short	SB / TM	High
05 / Offer multi-generational programming at various times and days to accommodate more people.		Short	RD	High
06 / Create meet-up mentor match groups that can offer services to one-another (kids and adults).		Short	RD	High

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UTILIZE EXISTING FACILITIES

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Program existing civic spaces, such as fields, the gazebo, or Casco Day Park with activities such as concerts and plays.		Mid	RD	High
02 / Allow and encourage “Friends of” groups to help manage existing civic spaces.		Mid	SB	Med
03 / Form public/private partnerships to fund the retrofit of neighborhood and civic spaces to add desired amenities such as parks, gathering spaces, or recreational opportunities.		Short	RD	Med
04 / Ensure adequate funding and staffing to maintain existing town properties.		Ongoing	SB	High
05 / Consider how existing town property can become a 4-season use (i.e. creating a skating rink in the park during winter).		Mid	RD	High
06 / Partner with the school district to provide programming at the schools.		Mid	RD	High

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EXPAND FACILITIES

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Create a separate space for town board and committee meetings so the Community Center can remain multi-generational.		Mid	TM / SB	Med
02 / Buy property as it becomes available to build new indoor and outdoor recreational facilities or community-gathering spaces.		Long	SB	Med
03 / As part of new development, explore opportunities to partner with developers to create new recreational facilities.		Long	SB	Med
04 / Use credit enhancement agreements to incentivize private development of recreational facilities.		Mid	RD	Med
05 / Update the Town's zoning code to include provisions for development of meaningful open space such as parks, plazas, gardens, dog parks, or playgrounds.	X	Mid	PB / RD	Short
06 / Ensure long-term maintenance costs for new programming and facilities are included in the budget or explore grant opportunities.		Short	RD	Med

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PROTECT & EXPAND WATER ACCESS FOR THE PUBLIC

STRATEGY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
01 / Create a waterfront pavilion.		Mid	RD	Low
02 / Better utilize the town access to Parker Pond.		Short	SB / OSC / RD	High
03 / Make improvements at Crescent Lake beach.		Mid	SB	Med
04 / Extend the town beach to the boat ramp on Pleasant Lake.		Mid	SB	Med

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Supplemental State Policies & Strategies

WATER RESOURCES	APPLICABILITY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
POLICY: To protect water resources in growth areas while promoting more intensive development in those areas.	Incorporated	X	Mid	PB	High

NATURAL RESOURCES	APPLICABILITY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
STRATEGY: Through local land use ordinances, require the planning board (or other designated review authority) to include as part of the review process, consideration of pertinent BwH maps and information regarding critical natural resources.	Incorporated	X	Mid	PB	High
STRATEGY: Initiate and/or participate in interlocal and/or regional planning, management, and/or regulatory efforts around shared critical and important natural resources.	Incorporated		Short	OSC	Med

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AGRICULTURAL & FOREST RESOURCES	APPLICABILITY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
STRATEGY: Consult with the Maine Forest Service district forester when developing any land use regulations pertaining to forest management practices as required by 12 M.R.S.A. §8869.	Incorporated	X	Ongoing	PB	High
STRATEGY: Consult with Soil and Water Conservation District staff when developing any land use regulations pertaining to agricultural management practices.	Incorporated	X	Ongoing	PB	High
STRATEGY: Amend land use ordinances to require commercial or subdivision developments in critical rural areas, if applicable, maintain areas with prime farmland soils as open space to the greatest extent practicable.	Incorporated	X	Mid	PB	High
STRATEGY: Limit non-residential development in critical rural areas (if the town designates critical rural areas) to natural resource-based businesses and services, nature tourism/outdoor recreation businesses, farmers' markets, and home occupations.	Incorporated	X	Mid	PB	High
STRATEGY: Permit land use activities that support productive agriculture and forestry operations, such as roadside stands, greenhouses, firewood operations, sawmills, log buying yards, and pick-your-own operations.	Incorporated	X	Short	PB	High

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Supplemental State Policies & Strategies

ECONOMY	APPLICABILITY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
STRATEGY: Participate in any regional economic development planning efforts.	Incorporated		Ongoing	SB	High
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TRANSPORTATION	APPLICABILITY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
POLICY: To promote fiscal prudence by maximizing the efficiency of the state or state-aid highway network.	Incorporated		Long	SB	Low
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STRATEGY: Develop or continue to update a prioritized improvement, maintenance, and repair plan for the community's transportation network.	Incorporated		Mid	SB	High
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STRATEGY: Initiate or actively participate in regional and state transportation efforts.	Incorporated		Mid	SB	High
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STRATEGY: Maintain, enact or amend local ordinances as appropriate to address or avoid conflicts with: a. Policy objectives of the Sensible Transportation Policy Act (23 M.R.S.A. §73); b. State access management regulations pursuant to 23 M.R.S.A. §704; and c. State traffic permitting regulations for large developments pursuant to 23 M.R.S.A. §704-A.	Incorporated	X	Ongoing	SB	High
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FISCAL CAPACITY & CIP	APPLICABILITY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
POLICY: To finance existing and future facilities and services in a cost effective manner.	Incorporated		Ongoing	SB	High
POLICY: To explore grants available to assist in the funding of capital investments within the community.	Incorporated		Ongoing	SB	High
POLICY: To reduce Maine's tax burden by staying within LD 1 spending limitations.	Incorporated		Ongoing	SB	High
STRATEGY: Explore opportunities to work with neighboring communities to plan for and finance shared or adjacent capital investments to increase cost savings and efficiencies.	Incorporated		Ongoing	SB	High
FUTURE LAND USE PLAN	APPLICABILITY	ORDINANCE RELATED	TIMEFRAME	LEAD	LEVEL OF PRIORITY
STRATEGY: Include in the Capital Investment Plan anticipated municipal capital investments needed to support proposed land uses.	Incorporated		Ongoing	SB	High
STRATEGY: Meet with neighboring communities to coordinate land use designations and regulatory and non-regulatory strategies.	Incorporated	X	Short	IC / PB	High
STRATEGY: Provide the code enforcement officer with the tools, training, and support necessary to enforce land use regulations, and ensure that the Code Enforcement Officer is certified in accordance with 30-A M.R.S.A. §4451.	Incorporated		Short	SB	High
STRATEGY: Track new development in the community by type and location.	Incorporated		Short	IC / PB	Med
STRATEGY: Direct a minimum of 75% of new municipal growth-related capital investments into designated growth areas identified in the Future Land Use Plan.	Incorporated		Ongoing	SB	High

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